

# Consolidating Canada's Automotive Dealership Properties

Investor Presentation

AUGUST 2023



## FORWARD-LOOKING STATEMENTS

Certain statements contained in this presentation constitute forward-looking information within the meaning of applicable securities legislation. Forward-looking information may relate to the REIT's future outlook and anticipated events or results and may include statements regarding the financial position, business strategy, budgets, litigation, projected costs, capital expenditures, financial results, taxes, plans and objectives of or involving the REIT. Particularly, statements regarding future results, performance, achievements, prospects or opportunities for the REIT or the real estate or automotive dealership industry are forward-looking statements. The REIT has based these forward-looking statements on factors and assumptions about future events and financial trends that it believes may affect its financial condition, results of operations, business strategy and financial needs, including that the Canadian economy will remain stable over the next 12 months, that tax laws remain unchanged, that conditions within the automotive dealership real estate industry and the automotive dealership industry generally, including competition for acquisitions, will be consistent with the current climate, that the Canadian capital markets will provide the REIT with access to equity and/or debt at reasonable rates when required and that the Dilawri Organization will continue its involvement with the REIT. Although the forward-looking statements contained in this presentation are based upon assumptions that management believes are reasonable based on information currently available to management, there can be no assurance that actual results will be consistent with these forward-looking statements. Forward-looking statements necessarily involve known and unknown risks and uncertainties, many of which are beyond the REIT's control, that may cause the REIT's or the industry's actual results, performance, achievements, prospects and opportunities in future periods to differ materially from those expressed or implied by such forward-looking statements. The forward-looking statements made in this presentation relate only to events or information as of the date of this presentation. Except as required by law, the REIT and Dilawri undertake no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise, after the date on which the statements are made or to reflect the occurrence of unanticipated events. Please refer to "Forward-Looking Statements" in the REIT's regulatory filings.

## NON-IFRS MEASURES

This presentation makes reference to certain non-IFRS measures. Funds from operations ("FFO"), adjusted funds from operations ("AFFO"), net operating income ("NOI"), cash net operating income ("Cash NOI") and Same Property cash operating income ("Same Property Cash NOI") are key measures of performance used by management and real estate businesses. However, such measures are not defined by IFRS and do not have standardized meanings prescribed by IFRS. The REIT believes that AFFO is a key measure of economic earnings performance and is indicative of the REIT's ability to pay distributions from earnings, while FFO, NOI and Cash NOI are important measures of operating performance and the performance of real estate properties. The IFRS measurement most directly comparable to FFO, AFFO, NOI and Cash NOI is net income. Please refer to "Non-IFRS Measures" in the REIT's regulatory filings.

## Vision

To be the net lease real estate partner of choice for the automotive service and retail community

## Mission

Invest in premier properties in growing metropolitan markets to deliver durable and growing cash flow underpinned by long-term real estate appreciation

ESSENTIAL RETAIL, QUALITY TENANTS AND PRIME METROPOLITAN LAND

# Capital Market Profile (TSX: APR.UN)



Recent price: **\$10.69**<sup>1</sup>

Market capitalization:  
**\$524 million**<sup>1</sup>

**REIT Units: 39.73** million

**Class B Units: 9.33** million

Investment properties:

**\$1.18** billion<sup>2</sup>

Total return:

IPO to August 15, 2023: **112.5%**<sup>3</sup>

Annualized distribution

**\$0.804 / unit**

Yield<sup>1</sup>

**~ 7.5%**

Debt to GBV<sup>2</sup>

**45.1%**

LTM AFFO Payout Ratio<sup>2</sup>

**89.7%**

2022 tax treatment

**38%** Return of Capital

**51%** Interest Income

**11%** Capital Gain

**Internally  
Managed**

## Analyst coverage



1. As at August 30, 2023 (market capitalization includes Class B Units)

2. As at June 30, 2023

3. Including reinvested dividends

# Essential Retail on Prime Urban Land



- Tripled assets from < \$400 million to ~ \$1.2 billion since 2015 IPO
- Prime urban properties supported by GDP and population growth, intensification, and higher and better use scenarios



**77**  
income-producing properties

**249 acres**  
of commercially-zoned  
urban real estate

**2.9 million**  
square feet of Gross Leasable  
Area (“GLA”)

**~ 80%**  
exposure to VECTOM  
markets

2021 CMA Population

Montreal	4,291,732
Ottawa	1,488,307
Toronto	6,202,225
Calgary	1,481,806
Edmonton	1,418,118
Vancouver	2,642,825

Source: Statistics Canada. 2023. Census Profile. 2021



# Quality Tenants



- Long-term triple net leases with multi dealership indemnification and Tesla
- Defensive income (100% occupancy / no bad debt write-offs) supported by underlying land value appreciation
- Embedded growth with contractual annual set or CPI-linked escalations



- 80 automotive dealerships, representing ~37 brands
- Presence in QC, ON, SK, AB, BC, and United States
- APR has the first right to acquire from Dilawri development and acquisition pipeline



(Alpha Auto Group)

- 16 automotive dealerships, representing ~10 brands
- Presence in ON and United States

## Tesla

- Leading global electric vehicle maker with largest market capitalization of any automotive company
- Nasdaq: TSLA



- 60+ automotive dealerships, representing ~28 brands
- Presence in ON, AB, BC, NWT



- 83 automotive dealerships, representing ~28 brands
- Presence in NS, NB, QC, ON, MB, SK, AB, BC, and United States
- TSX: ACQ

## Groupe Olivier Capital

Operated by:



- 25 automotive dealerships, representing ~10 brands
- Presence in QC, NB



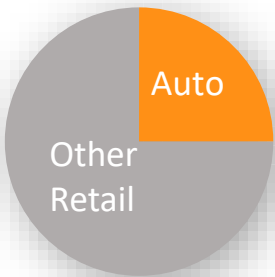
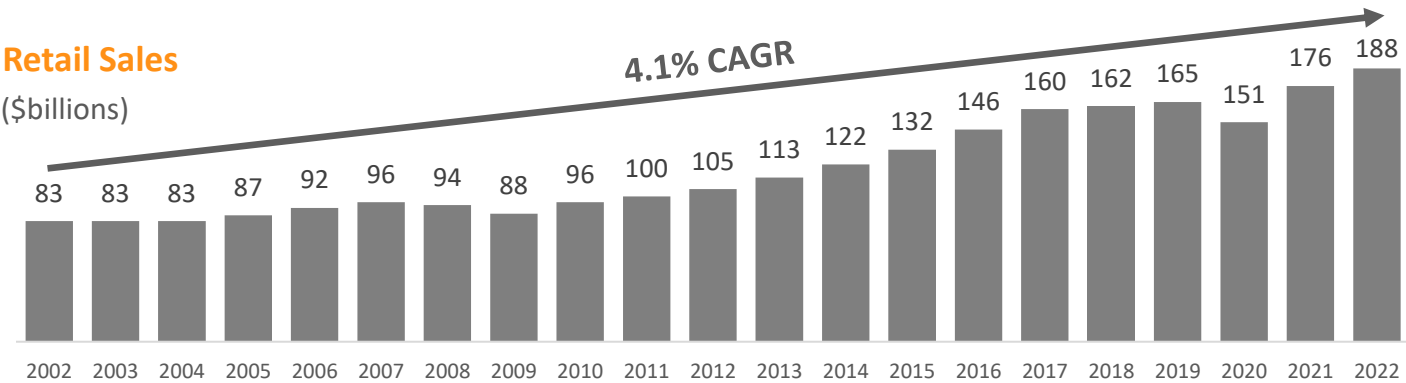
- One of the largest automotive dealership groups in North America, with more than 300 locations
- Acquired Pfaff Automotive Partners in August 2021 to enter Canadian market
- NYSE: LAD



## Essential Automotive Service & Retail



# Essential Retail - Automotive Dealership Industry



~25%

Auto industry's proportion of Canada's overall retail sales of products and merchandise in 2022

Automotive dealership retail sales include 4 revenue / profit centres

- 1 Parts, service and repair
- 2 Finance and Insurance
- 3 New vehicle sales
- 4 Used vehicle sales

New vehicle unit sales in Canada in 2022

**1.58 Million**

~5.9% decrease from 2021 levels

Supply chain constraints impacted sales volumes

Canadian new light vehicle sales increased **7.6%** year-over-year in the first half of 2023, reflecting continued consumer demand for new vehicles  
(Source: DesRosiers Automotive Consultants Inc.)

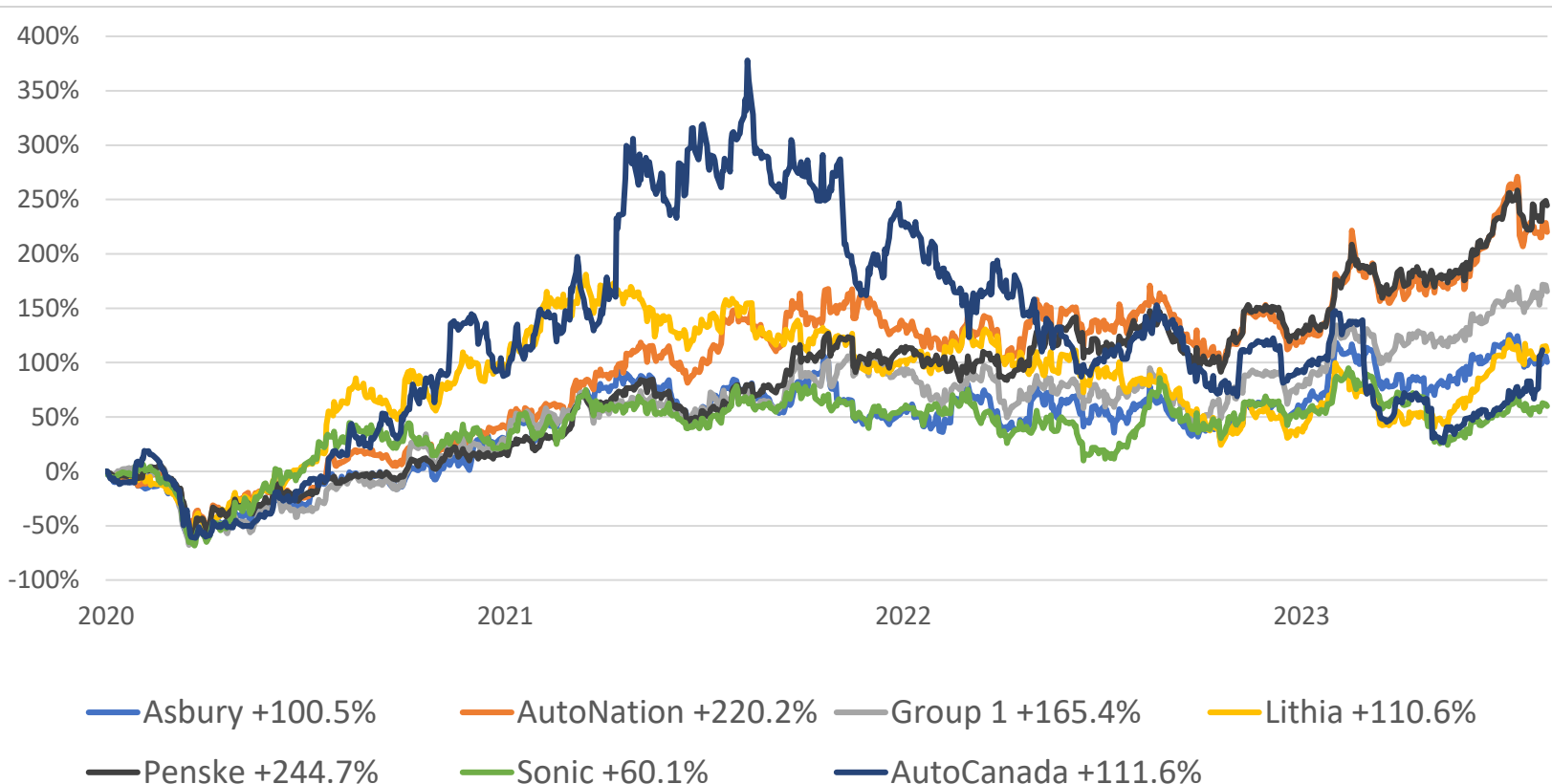
THE AUTOMOTIVE RETAIL SALES INDUSTRY IS CANADA'S LARGEST RETAIL SEGMENT



# Strong Auto Dealership Performance



## Stock Performance (December 31, 2019 to August 15, 2023)



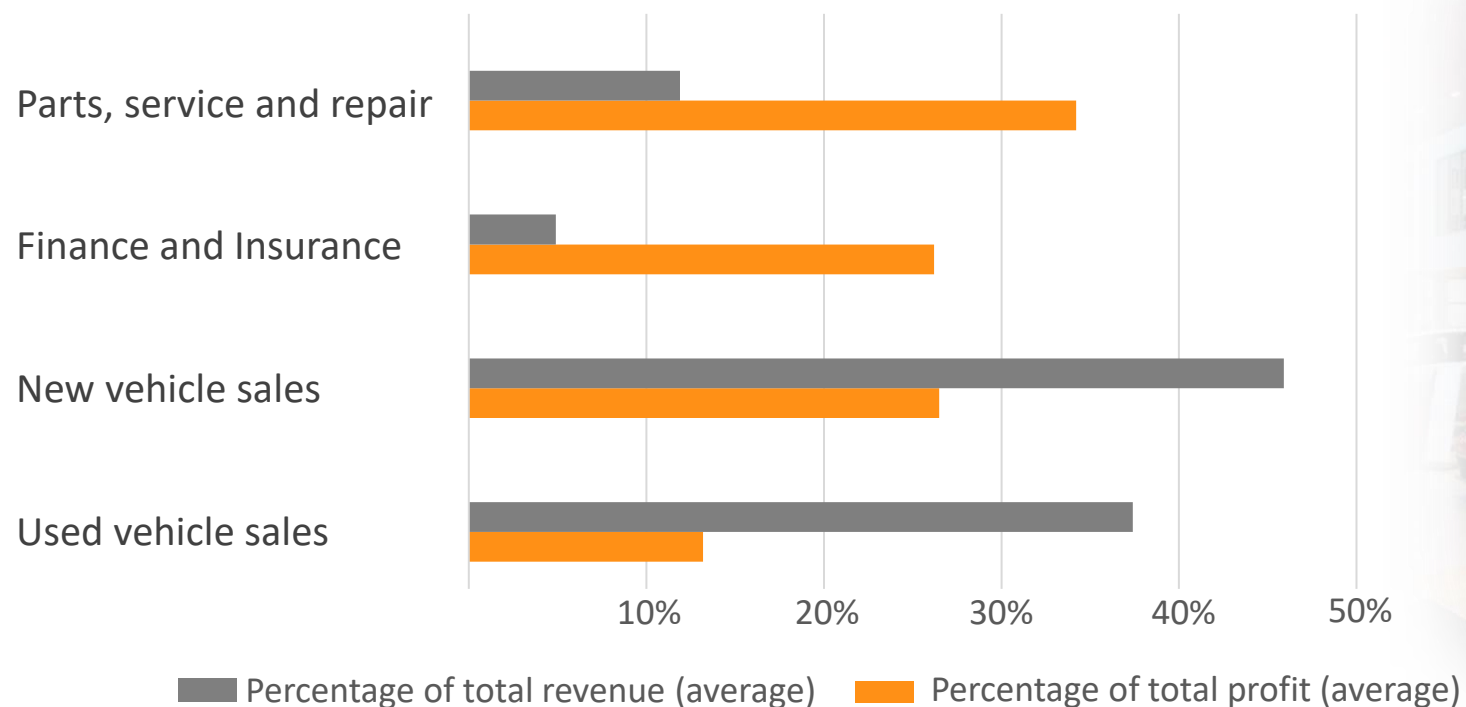
- Many dealers generating record earnings
  - Rapid cost reduction achieved due to high variable cost component
- Profit margins per unit sold being enhanced through:
  - Technological improvements / enhanced e-commerce offerings and curbside pick-up for sales & service
  - Reduced headcounts
  - Lower SG&A costs
- Supply chain constraints impacted new vehicle sales in 2022, with some easing in 2023

**THE AUTOMOTIVE DEALERSHIP INDUSTRY IS HIGHLY RESILIENT AND RESPONDED EFFECTIVELY TO THE DISRUPTION CAUSED BY THE PANDEMIC**

# Automotive Dealership Group Profit Centres



Average revenue / profit % contribution per business segment for major North American automotive dealership groups<sup>1</sup>



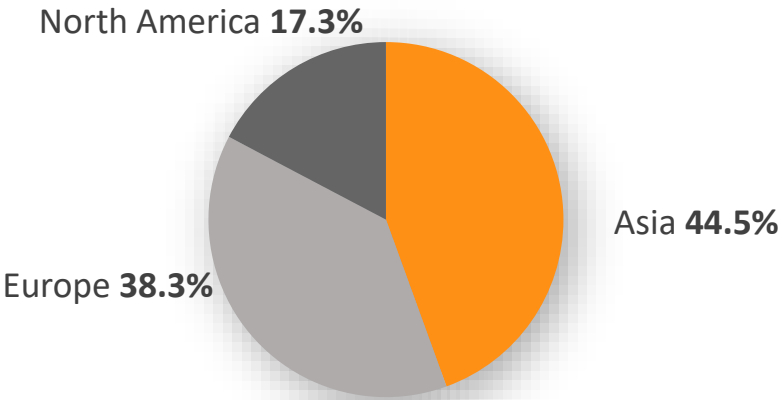
(1) Chart data is derived from the public disclosure of Asbury Automotive, AutoCanada, AutoNation, Group 1 Automotive, Lithia, Penske Automotive and Sonic Automotive. The data reflects the average revenue and profit contributions from 2021 and 2022

**SIGNIFICANT MAJORITY OF PROFITS ARE GENERATED FROM REVENUE SOURCES OTHER THAN NEW CAR SALES**

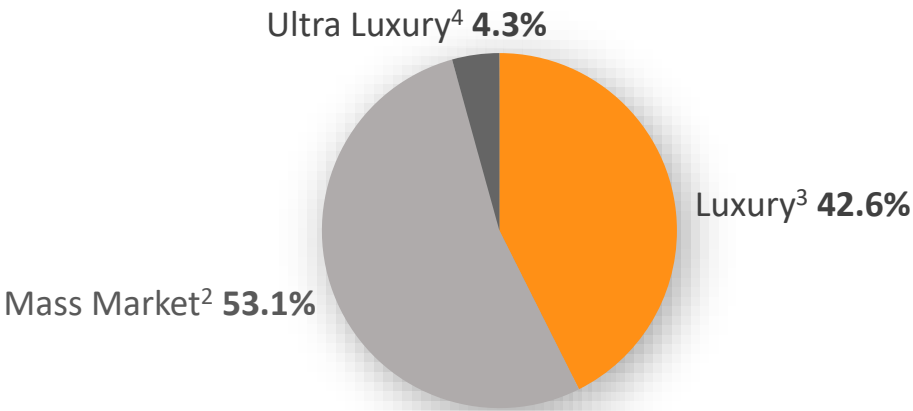
# Manufacturer / Brand Diversification



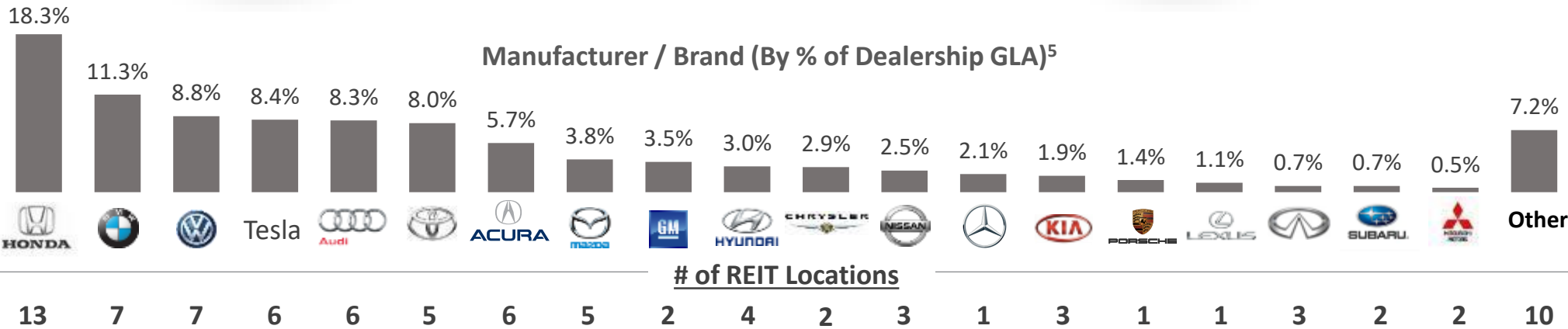
Manufacturers by Region  
(% of Base Rent from Dealership Properties)<sup>1</sup>



Brands by Market Segment  
(% of Base Rent from Dealership Properties)<sup>1</sup>



Manufacturer / Brand (By % of Dealership GLA)<sup>5</sup>



(1) As at Dec. 31, 2022  
(2) Mass Market segment includes: Chrysler, Ford (including Lincoln), General Motors, Kia, Nissan (including Nissan Infiniti), Honda, Hyundai, Mazda, Mitsubishi, Subaru, Toyota and Volkswagen  
(3) Luxury segment includes: Acura, Audi, BMW, Infiniti, Lexus, Mercedes-Benz and Tesla  
(4) Ultra-Luxury segment includes: Aston Martin, Bentley, Jaguar, Lamborghini, Land Rover, Porsche, Maserati and McLaren  
(5) As at June 30, 2023

# Automotive Industry Developments & Evolution



- New entrants from Asia entering NA market
- Consumer buying habits being met by enhanced dealership e-commerce offerings and curbside pick-up and service
- Electric vehicles – low penetration, but gradually increasing
  - EV registrations comprised 5.6% of new U.S. light vehicle registrations in 2022, compared to 3.1% in 2021 <sup>1</sup>
  - Implication on dealer infrastructure
- Automated vs. autonomous
  - Automated – safety / technology expected to be regulated
  - Autonomous – cultural shift
- Other influencers
  - Ride Sharing Platforms – Uber, Lyft



(1) Source: Experian

**INCREASING INDUSTRY DEMAND FOR LIMITED AUTOMOTIVE PROPERTIES SUPPLY**



# Stability & Performance



# Stable Growth Platform



**5.3 years**

Weighted average  
interest rate swap term  
and mortgage remaining<sup>1</sup>

**4.18%**

Weighted average  
fixed interest rate  
on debt<sup>1</sup>

**91%**

Portion of total debt at  
fixed interest rates<sup>1</sup>

**~ 80%**

exposure to VECTOM  
markets<sup>1</sup>

**10.3 years**

Weighted average  
lease term<sup>1</sup>

**2.4%**

Q2 2023 Same Property  
Cash NOI growth

**100%**

Effective occupancy

**45.1%**

Debt to GBV<sup>1</sup>

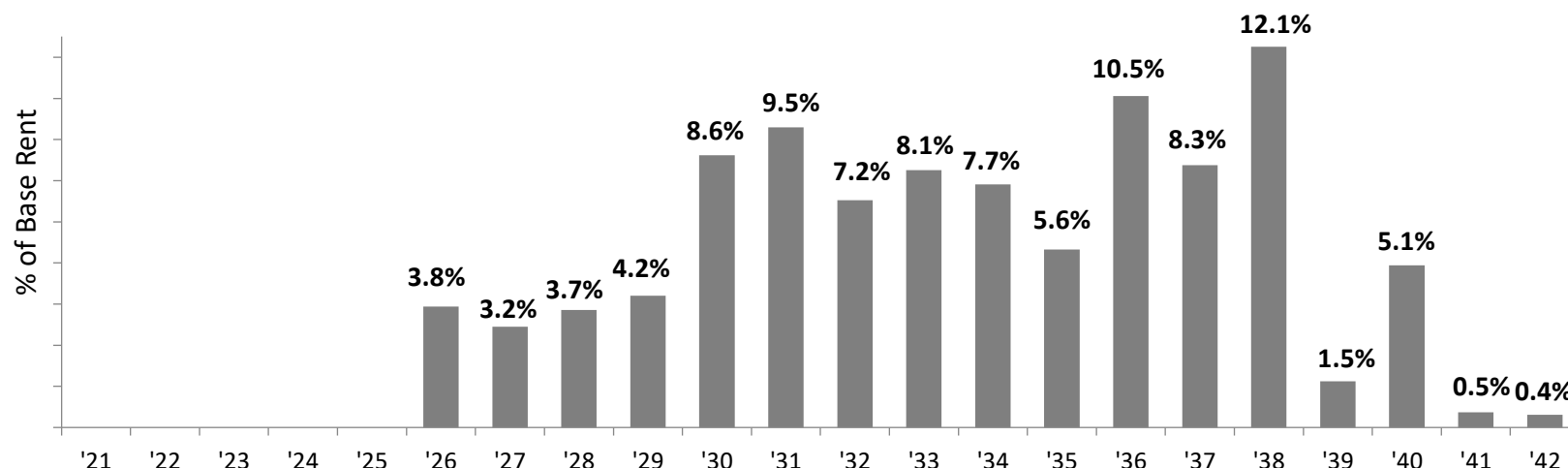
1) As at June 30, 2023.

# Strong Leasing Profile<sup>1</sup>



- Triple-net leases with weighted average term of 10.3 years
- Leases are indemnified by multi-brand, multi-location operators / OEM (e.g. AutoCanada, Dilawri Group, Go Auto, Lithia Motors, and Tesla)
- Fixed 1.5% annual rent escalator for the 36 Dilawri properties over the next 2.9 – 16.5 years
- For 2024, leases with uncapped CPI-related adjustments will represent ~26% of base rent, and an additional 10% of leases will be subject to capped CPI-related adjustments

## Lease Maturity Schedule<sup>2</sup>



(1) As at June 30, 2023

(2) Based on 12-month rolling average as at June 30, 2023

**RELIABLE LONG-TERM CASH FLOW, WITH CONTRACTED, LONG-TERM RENTAL INCOME GROWTH**

# Debt Strategy



- 91% of debt fixed through swaps and mortgages
- Flexible financing structure (ability to expand, rotate assets and repay or renew)
- Strong support from diversified lender base

At June 30, 2023 (\$000s)	Maturity	Principal Amount	Effective Fixed Rate of Interest	Amount withdrawn against Revolving Credit Facility	Repayment
Facility 1	June 2027	\$260,286	4.34%	\$22,000 of \$30,000	Open
Facility 2	January 2025	\$83,446	3.65%	\$0 of \$15,000	Open
Facility 3	June 2026	\$166,459	4.33%	\$0 of \$40,000	Open
Mortgages	Multiple	\$31,722	3.52%	n/a	Closed
<b>Total/Weighted Average:</b>		<b>\$541,913</b>	<b>4.18%</b>	<b>\$22,000 of \$85,000</b>	

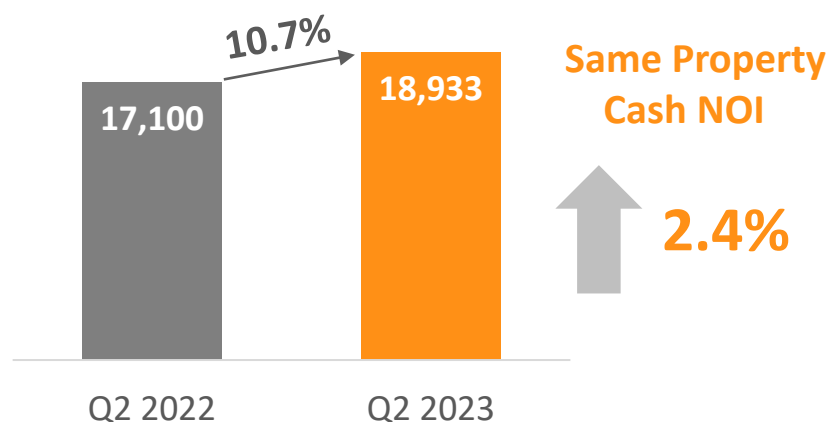
- As at June 30, 2023, the REIT had cash on hand of ~\$0.5 million, undrawn revolving credit facilities of \$62.4 million and five unencumbered properties valued at ~\$69.7 million
  - \$67.7 million of undrawn credit revolving facilities and five unencumbered properties valued at ~\$69.7 million as at August 14, 2023
- With interest rate swaps, weighted average term to maturity is approximately 5.3 years as at June 30, 2023
- Debt to GBV of 45.1% as at June 30, 2023



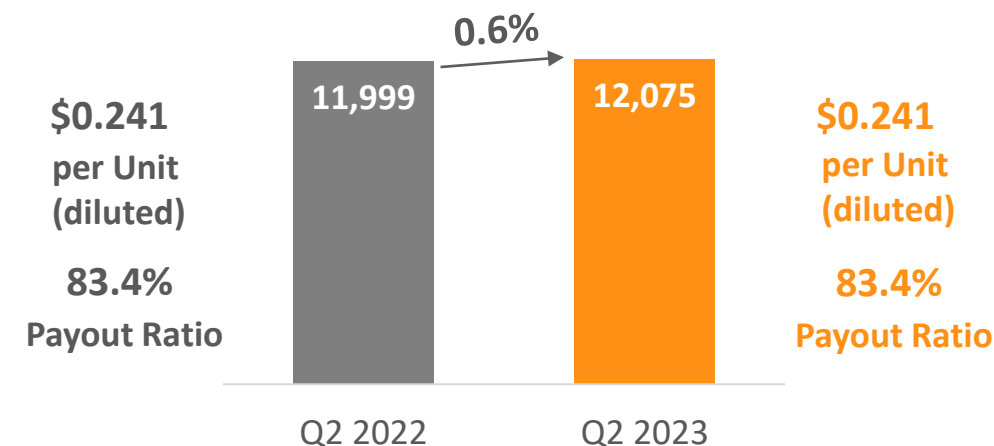
# Q2 2023 Financial Review



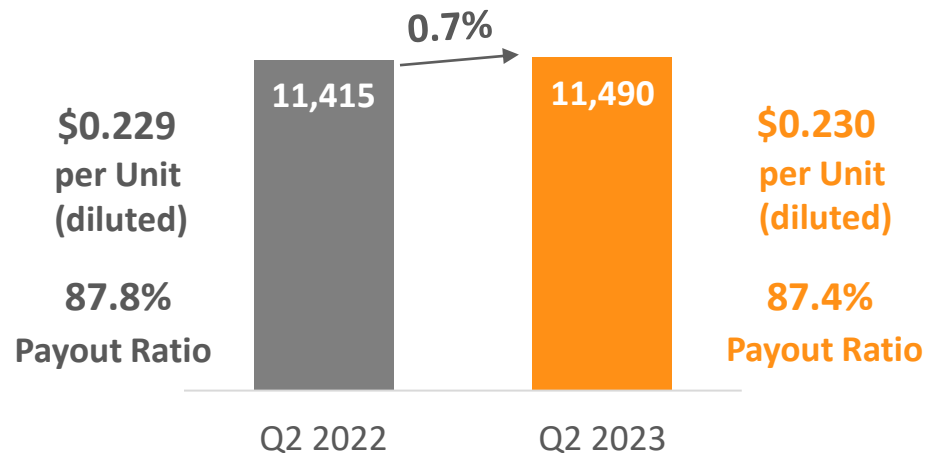
## Cash NOI (\$000s)



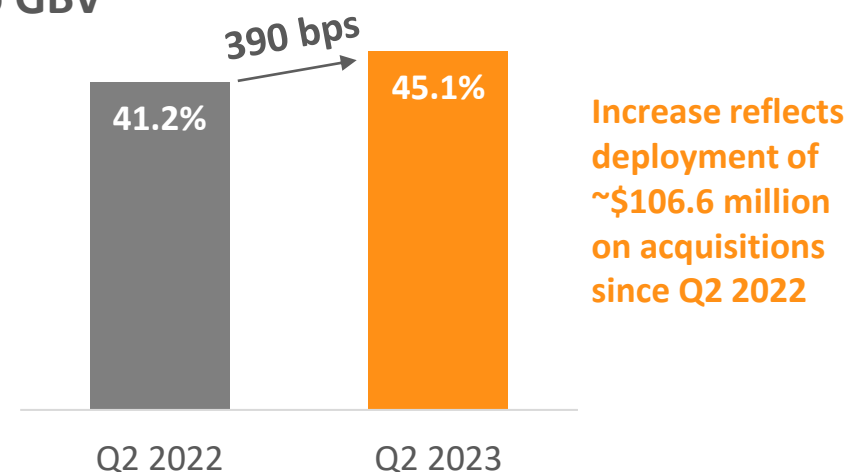
## FFO (\$000s)



## AFFO (\$000s)



## Debt to GBV



# First Half 2023 Financial Review



(\$000s, except per unit amounts and payout ratios)	Six months ended June 30, 2023	Six months ended June 30, 2022	Variance
Revenue from investment properties	\$ 45,815	\$ 41,269	11.0%
Cash NOI	37,814	34,040	11.1%
Same property Cash NOI <sup>1</sup>	33,140	32,367	2.4%
FFO	24,104	23,947	0.7%
AFFO	22,899	22,776	0.5%

Per Unit Amounts / Payout Ratios			
Distributions	\$ 0.402	\$ 0.402	--
FFO (diluted)	0.482	0.481	0.001
AFFO (diluted)	0.458	0.458	--
FFO payout ratio	83.6%	83.6%	--
AFFO payout ratio	87.8%	87.8%	--



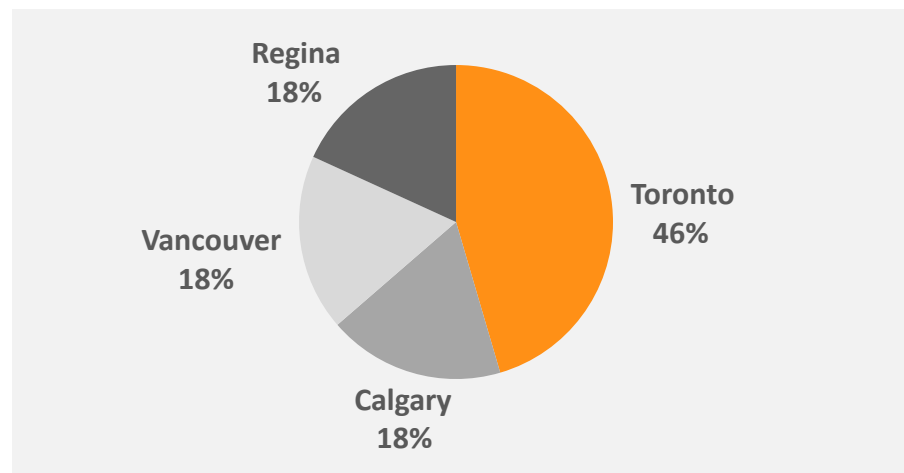
Growth



# Portfolio Diversification & Growth



At July 2015 IPO



Markets >  
(By GLA)

Dilawri 100%

Tenants >  
Base Rent

Investment Properties >

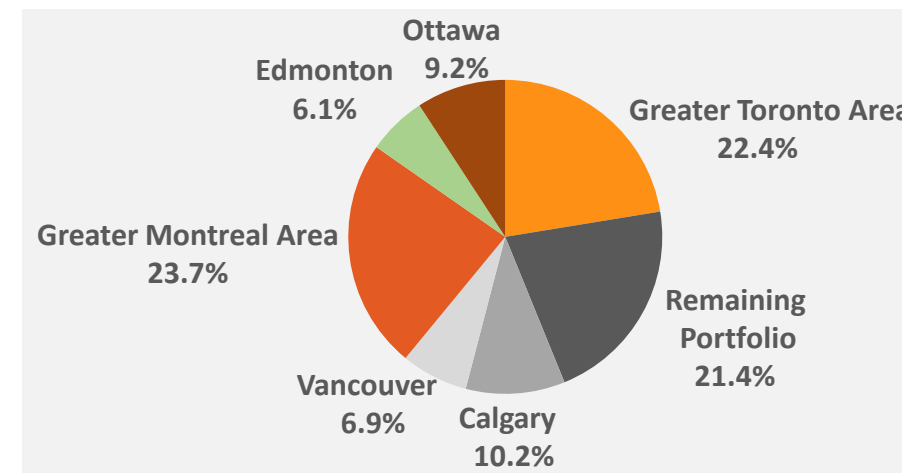
\$357.6 million

Market capitalization >

\$180.0 million



Current



Dilawri 53.7%

**\$1.18 billion<sup>1</sup>**

**\$577 million<sup>2</sup>**



(1) As at June 30, 2023

(2) As at August 15, 2023 (Includes Class B units)



# Acquisition Growth (July 2015 IPO to Present)



- **53** properties acquired / four property expansions / two property divestitures
- **~\$702 million** deployed
- Added **~1.9 million** square feet of **GLA** to portfolio
- Acquisitions indirectly funded by **six fully-subscribed equity offerings** totaling **~\$409.5 million**
- Increased **brand, geographic** and **tenant** diversification
- Enhanced **capital market liquidity**
- Focused on **AFFO per Unit growth**



# 2023 Acquisitions



**January:** acquisition of **six properties** in Quebec (four in GMA / two in Sorel Tracy) from separate third parties for aggregate purchase price of **\$98.5 million**

- Affiliates of **Groupe Olivier Capital** are the operating tenants
  - long-term, triple-net leases with **contractual annual rent increases** linked to CPI in Quebec, and no less than 1.5%, after year one
  - **weighted average term ~16 years** / indemnified by Groupe Olivier

**187,421 sq. ft. of GLA / 21.7 acres**

Chomedey Toyota (Laval)	Hamel Honda (St. Eustache)	Honda St. Rose (Laval)
Mazda de Laval (Laval)	Hyundai Sorel (Sorel Tracy)	Kia Sorel (Sorel Tracy)

**June:** Joint agreement with **StorageVault Canada Inc.** to complete acquisition of the Volvo and Jaguar Land Rover dealership property in Brossard, Quebec for **\$16.1 million** (each funded 50%)

- Lease is subject to annual adjustments linked to **CPI** in Quebec

**50,415 sq. ft. of GLA / 3.4 acres**



**Mazda de Laval**



**Chomedey Toyota**

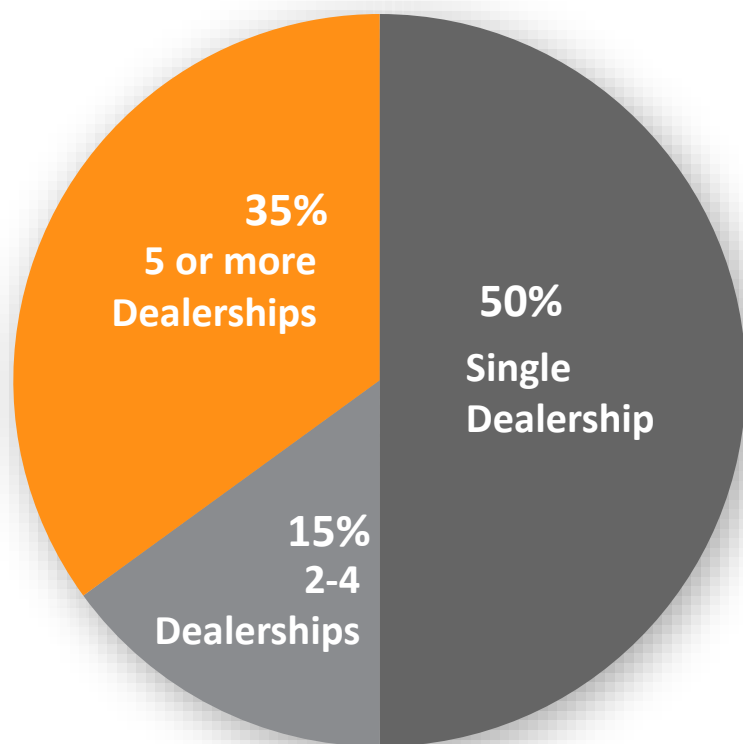


**Volvo JLR Brossard**

# Further Opportunity to Consolidate Highly Fragmented Industry



Proportion of Canada's ~ 3,500 Auto Dealerships  
by Size of Ownership Group <sup>1</sup>



10 Dealership Groups: Approximately 12.6% of the Canadian Market <sup>2</sup>

Company	Dealerships	% of Total
<b>Dilawri Group <sup>(3)</sup></b>	<b>78</b>	<b>2.2%</b>
<b>AutoCanada <sup>(3)</sup></b>	<b>65</b>	<b>1.9%</b>
Steele Automotive Group	60	1.7%
<b>Go Auto <sup>(3)</sup></b>	<b>59</b>	<b>1.7%</b>
Groupe Gabriel	38	1.1%
Zanchin Automotive Group	38	1.1%
Murray Auto Group	31	0.9%
Performance Auto Group	29	0.8%
<b>Groupe Olivier <sup>(3)</sup></b>	<b>26</b>	<b>0.7%</b>
O'Regan's Automotive	17	0.5%
<b>Top 10 subtotal</b>	<b>441</b>	<b>12.6%</b>
Other	~ 3,059	87.4%
<b>Total</b>	<b>~ 3,500 <sup>(1)</sup></b>	<b>100.0%</b>

(1) Source: DesRosiers Automotive Consultants Inc.

(2) Data based on publicly available information (August 2023)

(3) Denotes current tenants of the REIT

## REIT lease structure and strategy to drive Same Property NOI

- Contractual set rent increases and CPI-linked adjustments
  - Leases with CPI adjustments represent ~27% of base rent in 2023
  - For 2024, leases with uncapped CPI-related adjustments represent ~26% of base rent, and an additional 10% of leases will be subject to capped CPI-related adjustments
- Triple-net leases: property-level cost inflation is the responsibility of tenant
  - Tenants pay for repairs and maintenance, realty taxes, property insurance, utilities and non-structural capital improvements

**Same Property NOI: +2.4%**

(Six months ended June 30, 2023)



**THE REIT IS WELL POSITIONED DURING BOTH STABLE AND INFLATIONARY ENVIRONMENTS**



# Sample Urban Properties - 2022 Demographics Radius



## Average Household Income

Property (3 KM)	Average (2022)	5-Year Population Growth	10-Year Population Growth
Hyundai Honda, Gallery	\$136,498	11.33%	11.33%
Audi Vaughan	\$126,499	12.02%	12.02%
Markham Acura	\$118,524	10.79%	10.79%
Markham Honda	\$114,605	9.87%	9.87%
JLR Volvo, Brossard	\$112,139	8.23%	8.23%
MB West Island	\$110,717	3.67%	3.67%
Audi Burrard, Van	\$105,534	1.30%	1.30%
Frost GMC, Brampton	\$98,699	2.50%	2.50%
Porsche Centre, Van.	\$94,780	1.30%	1.30%
Lexus Laval	\$81,693	7.00%	7.00%
Brimell Toyota, Scarb.	\$75,864	1.00%	1.00%



**230k** Average population density within a 5-km radius



**60** Average transit score = "Good Transit"

URL link to Montreal Analyst Presentation:

[www.automotivepropertiesreit.ca/investor-relations/#events](http://www.automotivepropertiesreit.ca/investor-relations/#events)

# Investment Highlights



- Canadian automotive service and retail is an essential business
- High-quality portfolio of properties located in commercial corridors in growing metropolitan markets across Canada (~80% VECTOM)
- Debt strategy / structure reduces exposure to interest rate increases
- Long-term, triple-net leases with fixed rent escalators or CPI-linked adjustments provide stable, growing cash flows
- Diversified lead tenants, representing major automotive dealer groups and Tesla, well positioned to play a leading role in consolidation
- Pursuing acquisitions on a strategic basis / ~\$171.5 million deployed on property acquisitions since the start of 2022



**ESSENTIAL RETAIL, QUALITY TENANTS AND PRIME METROPOLITAN LAND**

# Appendix



# APR.UN Price Performance



12 months ended August 30, 2023



# Strong Majority Independent Board



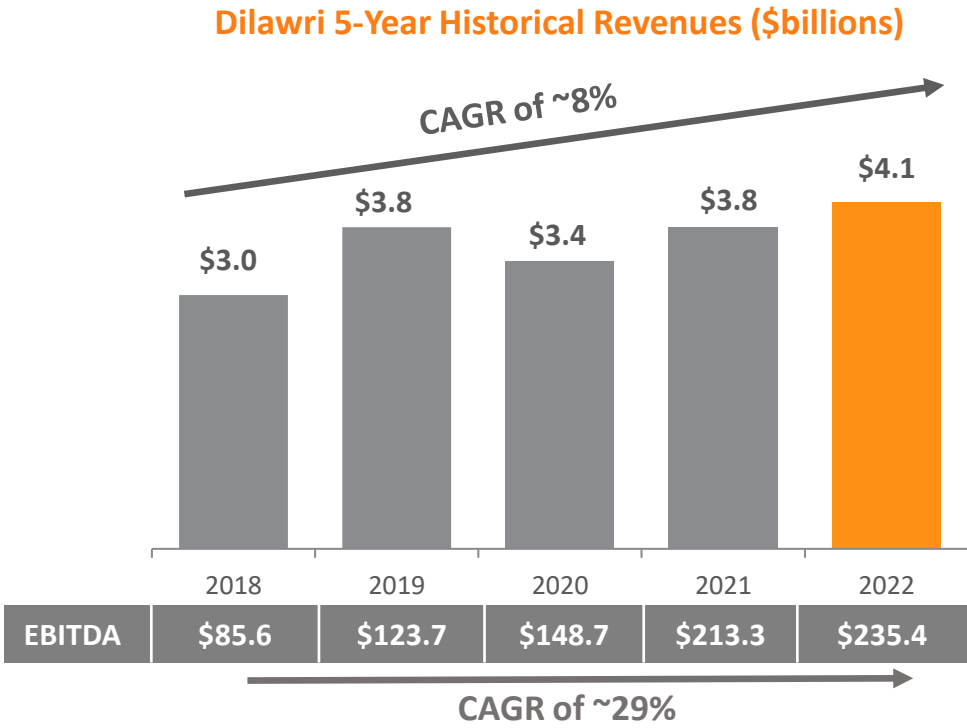
Name & Domicile	Principal Occupation
<b>Kap Dilawri, <i>Chair</i></b> Ontario, Canada	Co-Founder and President of the Dilawri Group
<b>Patricia Kay</b> Massachusetts, United States	Former Senior Vice President, Dealer Finance – Bank of America Merrill Lynch
<b>Milton Lamb</b> Ontario, Canada	President & CEO of Automotive Properties REIT
<b>Stuart Lazier</b> Ontario, Canada	Chairman, Northbridge Investment Management Inc. and former CEO of Fiera Properties Ltd.
<b>James Matthews</b> Ontario, Canada	Executive Vice President of the Dilawri Group
<b>Julie Morin</b> Ontario, Canada	Chief Financial Officer of The Minto Group
<b>John Morrison, <i>Lead Trustee</i></b> Ontario, Canada	Former Vice Chairman and CEO of Choice Properties Real Estate Investment Trust

MANAGEMENT & TRUSTEES FOCUSED ON LONG-TERM AFFO PER UNIT GROWTH  
AND SOUND GOVERNANCE





- REIT has the first right to acquire from Dilawri development and acquisition pipeline
  - Historically, Dilawri has, on average, opened or acquired five new automotive dealerships per year, including two to three automotive dealership properties
- Pro forma adjusted rent coverage ratio of 6.4x as at June 30, 2023 (LTM)
- Pro forma adjusted rent coverage ratio of 5.4x as at June 30, 2022 (LTM)



\* Dilawri has agreed to provide the financial information above up to the year ending December 31, 2023

**ALIGNMENT OF INTERESTS THROUGH DILAWRI’S 31.5% EFFECTIVE OWNERSHIP INTEREST<sup>1</sup> IN THE REIT**

1) As at June 30, 2023